



GRAN SASSO
SCIENCE INSTITUTE

Social impact of the interdisciplinary physics applications presented

28 June 2022

Presented by: Martina Dal Molin

www.gssi.it      

Agenda

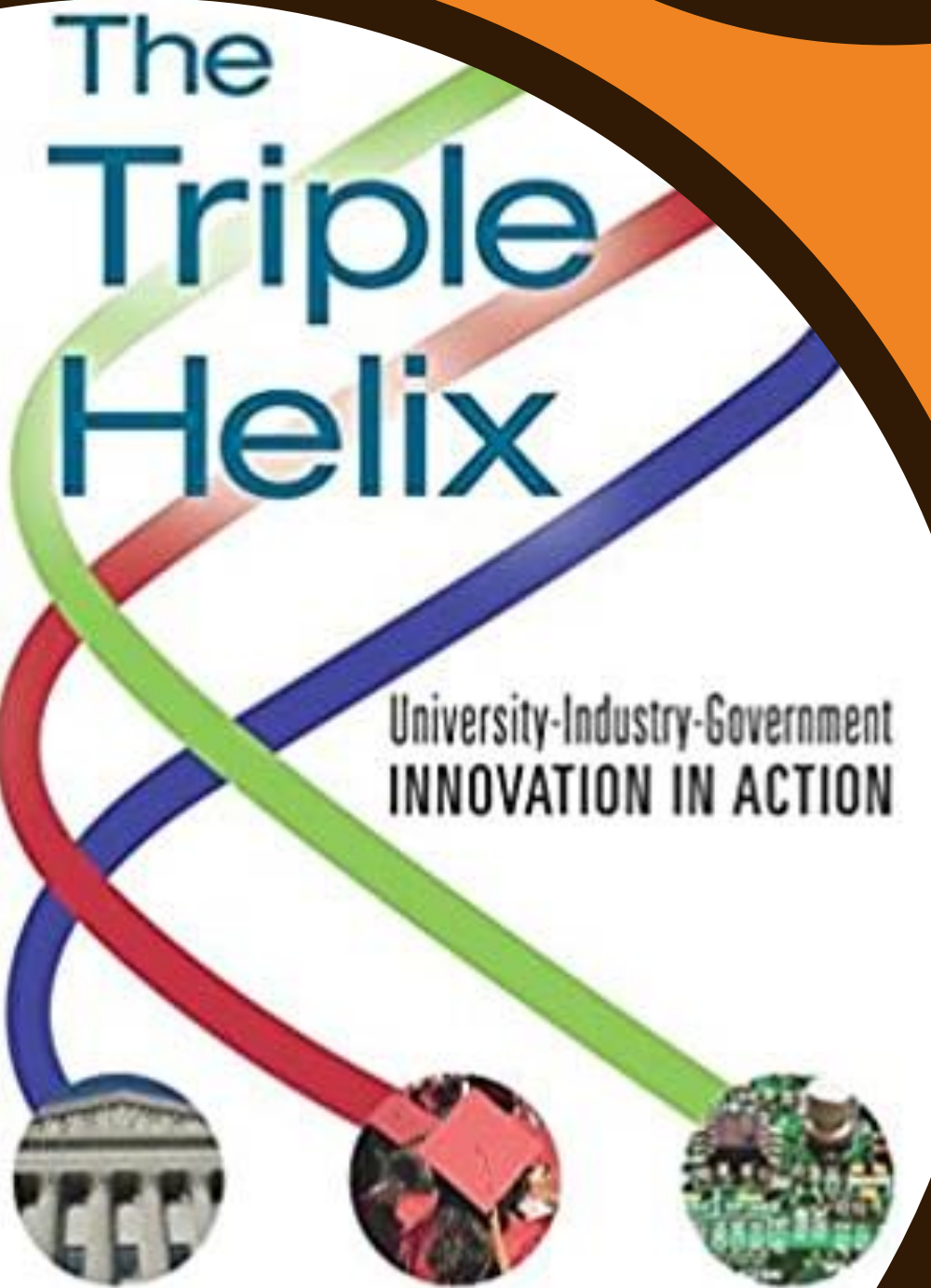
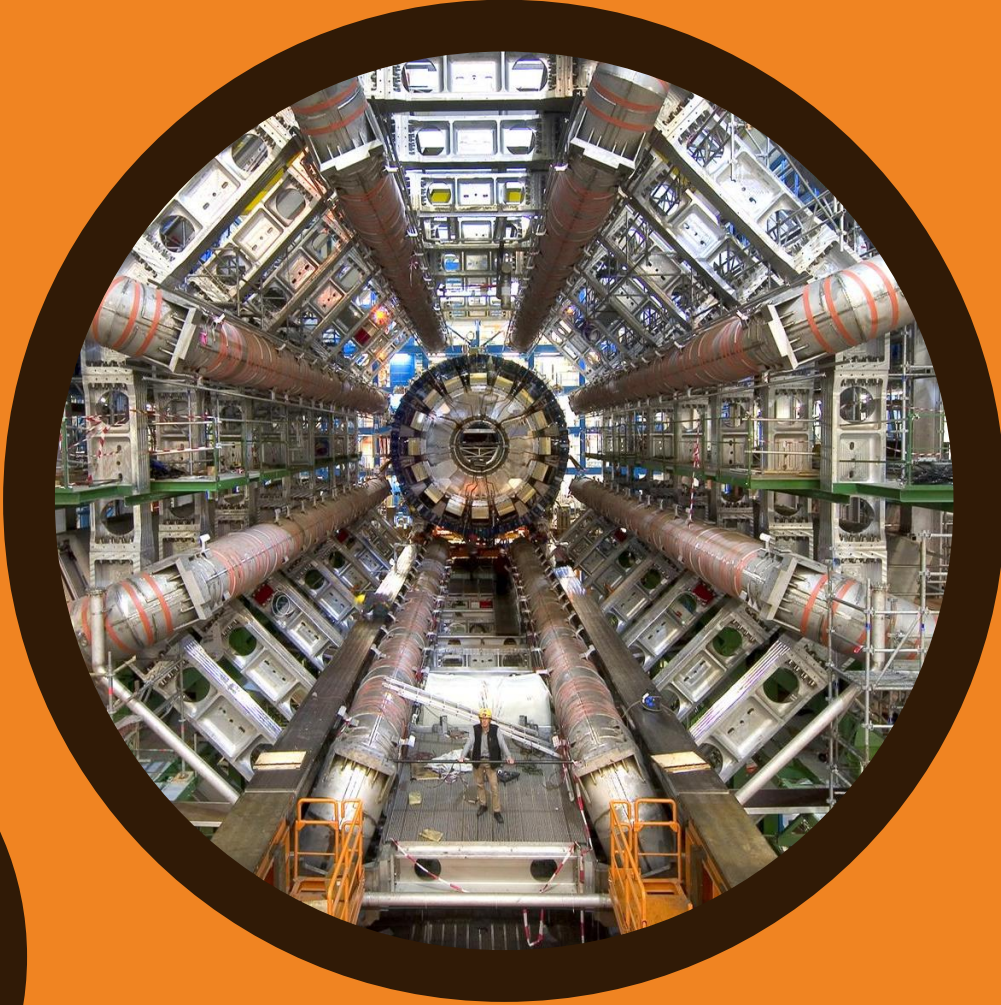
- Me, myself and I
- The context
- Assessing the impact of Big Science
- The case of the INFN
- The Cultural Heritage sector
- The CBA of E-RIHS
- Conclusions
- References



About me

- Degree in **Administration and Public Policy** (University of Milan)
- Ph.D. in **Institution, Administration and Public Policy** (University of Pavia)
- Previously Research Fellow at the Politecnico di Milano and at the Italian National Institute for Nuclear Physics (Istituto Italiano di Fisica Nucleare, INFN)
- Assistant Professor @GSSI Social Sciences Area (from June 2020) - **Policy Evaluation**
- Main research area: **evaluation of the research impact**





The context



The very beginning of the story...

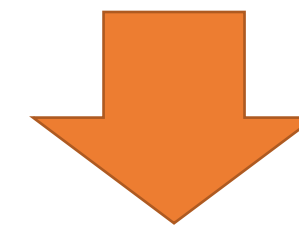
Compagnucci and Spigarelli, 2020; Pinheiro et al., 2016; Bramwell and Wolfer, 2008; Jongbloed et al., 2008; Drucker and Goldstein, 2007; Charles, 2006



A changed role for Higher Education Institutions (HEIs)



**from knowledge warehouse to
knowledge catalyst and knowledge
hub**

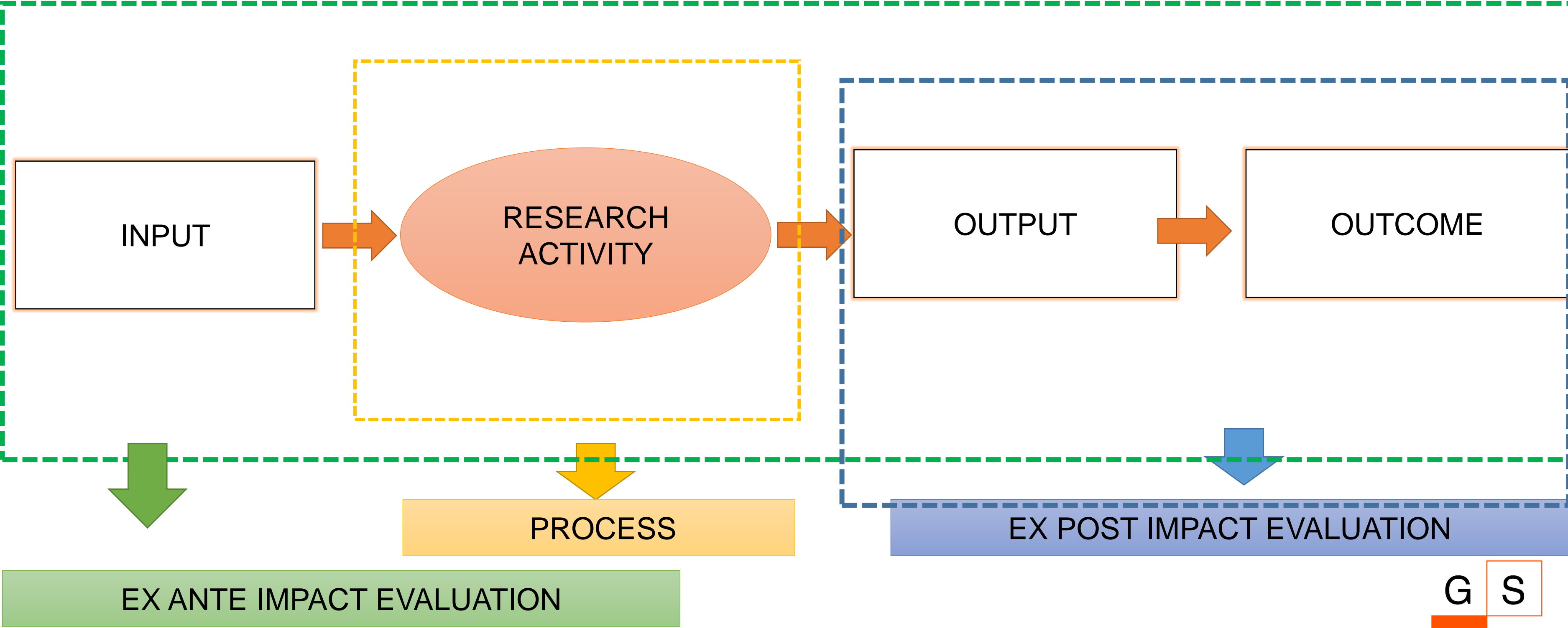


knowledge transfer and human capital creation
are considered crucial drivers for regional social
and economic development

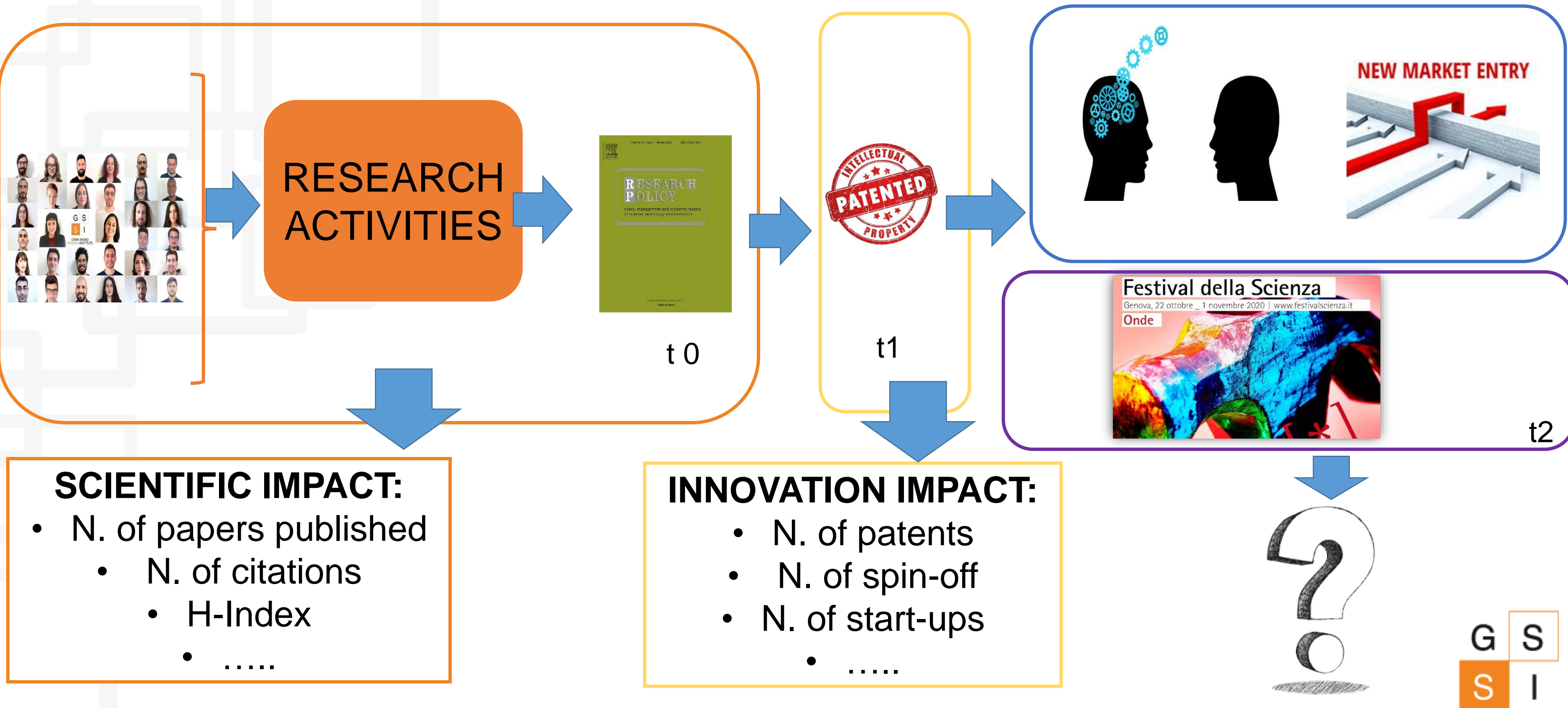
Degani et al., 2021; García Alvarez-Coque et al., 2021; Harrison and Turok, 2017



Assessing research impact: a framework

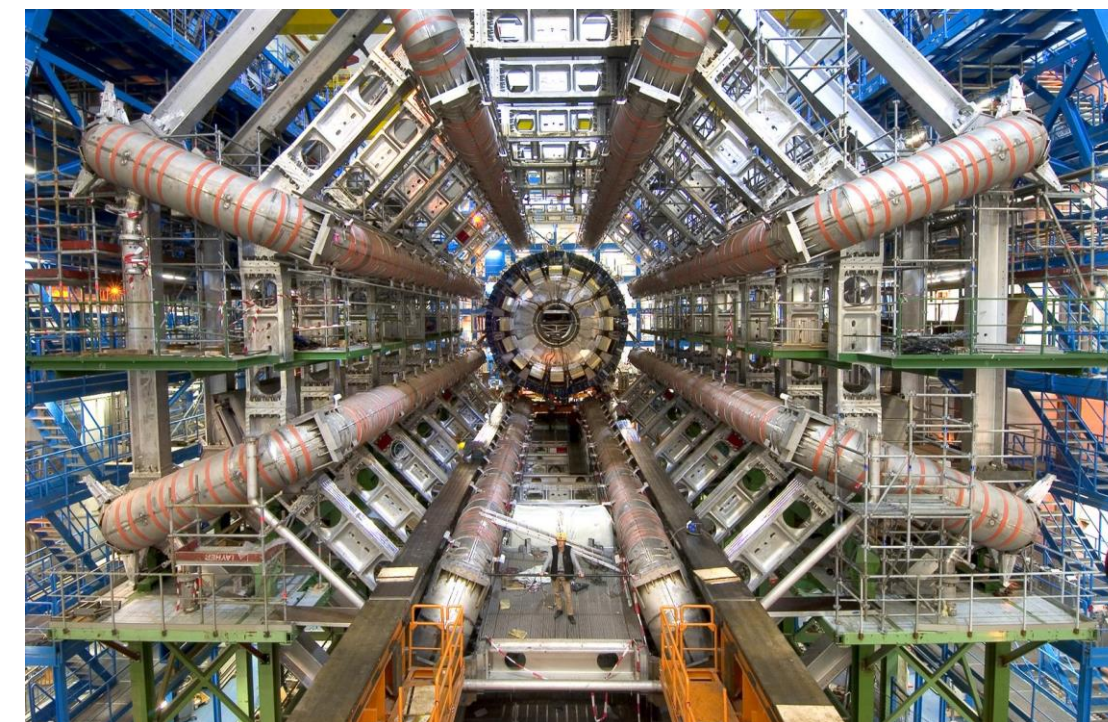
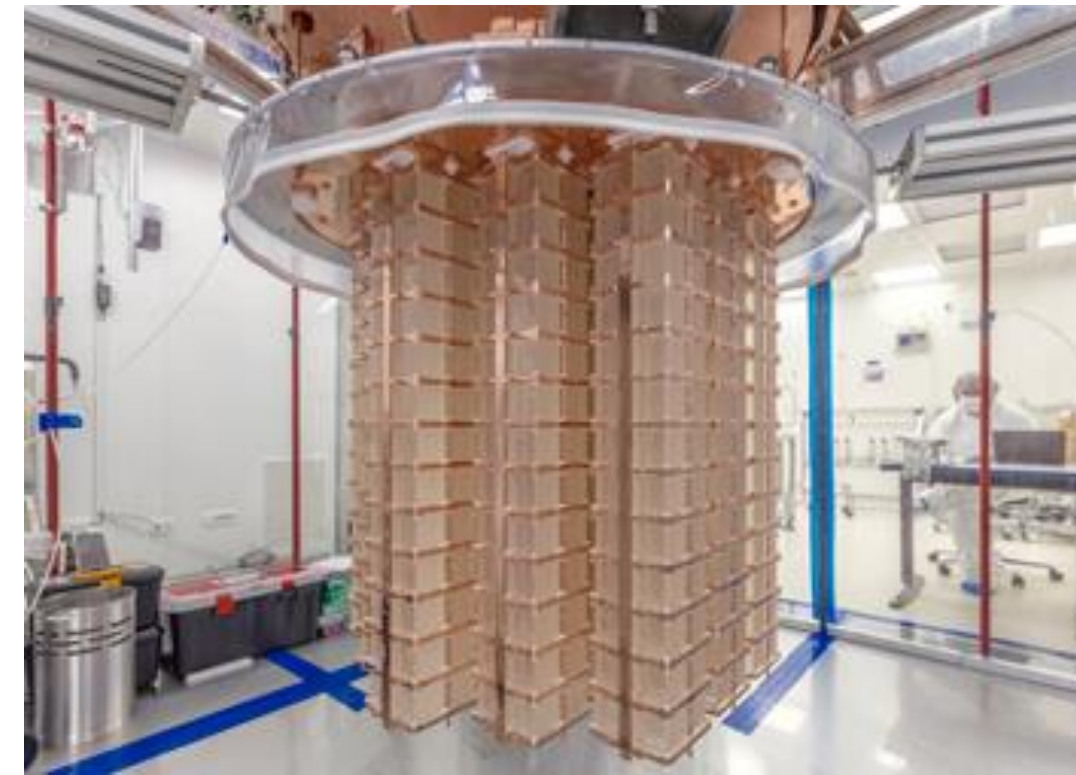


Research impact generation and assessment



Assessing the impact of Big Science (1/3)

- Big Science as a «peculiar» research context
- Large and capital intensive Research Infrastructures (RIs) (i.e. facilities, resources and services used by the research communities to conduct research)
- Technology is pushed to the frontier and beyond
- Procurement process, transfer of new knowledge
- Value of scientific discovery
- Dissemination
- Long-time horizon to assess the impact
- Intangible impact(s)



Li-Yin et al., 2022; Rådberg and Löfsten, 2022; Bastianin et al., 2022;
Castelnovo and Dal Molin, 2022; Florio, 2021; Dal Molin and Previtali, 2019

Assessing the impact of Big Science (2/3)

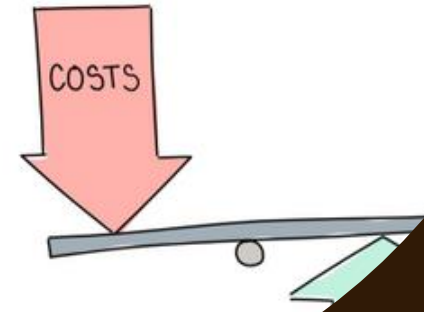
Impact dimensions	Description
Scientific impact	Scientific impact of Big Science is related to the production of new knowledge and the generation of new data that support further scientific development
Learning impact	Learning impact of Big Science is related to the fact that when researchers face new technological and complex problems to design and construct new technologies and methodologies in collaboration with companies and a process of transfer of knowledge and technology take place. As a result, thanks to this process, companies may acquire new knowledge , may learn new technical solution and may acquire problem solving capabilities
Innovation impact	Innovation impact is related to innovation introduced (e.g. new products, new technologies) after the collaboration with Big Science center and it is concerned with product and process innovation.
Economic impact	Economic impact is related to the improved economic performance of supplier companies and it may be direct or indirect
Market impact	Market impact is related to the effect on market due to the fact of being a supplier of a Big Science center. It includes reputational effect, acquisition of new clients and the penetration in new market

Assessing the impact of Big Science (3/3)

Impact dimensions	Description
Organizational impact	Organizational impact is related to changes in the organizational structure and strategic vision of the supplier company
Educational impact	Educational impact is related to both benefits in term of learning and knowledge acquisition, as well career development and career opportunities
Networking and clustering impact	Networking and clustering impact refers to the creation of new partnerships with other companies and other research centers
Cultural impact	Cultural impact is related to the improvement of cultural level of society, by disseminating new scientific discoveries to the widely society and by the organization of cultural events to the public
Social impact	Social impact is related to the creation of job positions and the increase of employment rate

COST-BENEFIT ANALYSIS

A SYSTEMATIC APPROACH TO ESTIMATING THE STRENGTHS AND WEAKNESSES OF ALTERNATIVES THAT SATISFY TRANSACTIONS, UTILITIES OR FUNCTIONAL REQUIREMENTS.



Case studies



CASES: INFN and E-RIHS



Istituto Nazionale di Fisica Nucleare

- Ex- post evaluation
- Surveys
- Interviews
- BN Analysis

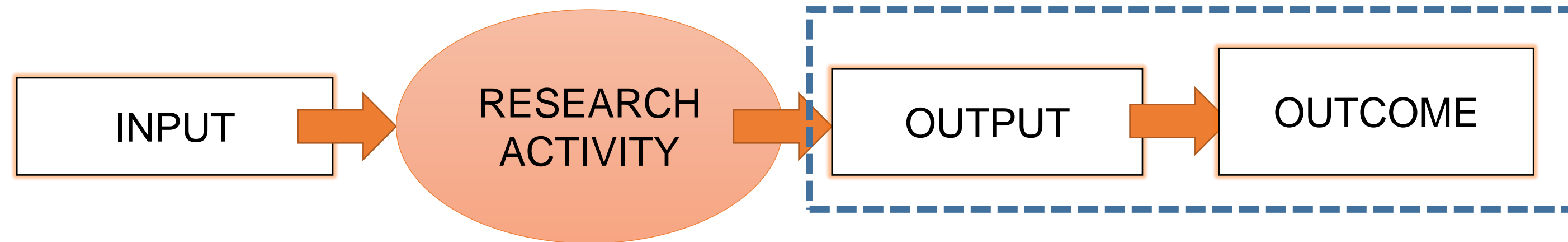
Castelnovo and Dal Molin, 2021; Dal Molin and Previtali, 2019



- Ex- ante evaluation
- Cost Benefit Analysis (CBA)

With Dr Silvia Vignetti and Dr. Francesco Giffoni
from Center for Industrial Studies (CSIL)

The impact of INFN procurement of suppliers



Research Design

- Questionnaire sent to companies that collaborate or collaborated with INFN through public procurement (n. 168 valid questionnaires, 54%)
- Direct interviews (n. 10 supplier companies)
- Structure of the survey:
 - ✓ Part 1: general information (dimension, annuale sales volume, type of procurement, frequency of contacts with INFN researchers)
 - ✓ Part 2: identification of the impact realized after and thanks to the procurement relations (economic impact, learning and innovation, relationship with the market, alliances and networking, social impact)

Dimension	Asked Questions	% of positive answer	% of positive answer excluding missing data	% of missing data (for each question)
Economic impact	Increased sales volume related to new products or services	31,2%	62,8%	32,0%
Learning and innovation	Patents	3,0%	4,2%	28,6%
	New products or services	11,03%	26,0%	56,5%
	Acquisition of new technical competencies	40,5%	49,6%	18,5%
	Acquisition of new managerial competencies	12,5%	16,7%	25,0%
	Improvement of market knowledge	23,8%	30,8%	22,6%
Relationship with the market	Improvement in company's image and reputation	49,4%	58,0%	14,9%
	Acquisition of new clients	25,6%	31,9%	19,6%
	Entry in new market	21,4%	26,7%	19,6%
	Increasing in market shares	17,9%	22,2%	19,6%
	Reduction of the time to market	6,0%	7,8%	23,2%

Dimension	Asked Questions	% of positive answer	% of positive answer excluding missing data	% of missing data (for each question)
Alliances and network	New partnerships	23,8%	31,0%	23,2%
	Co-patenting	0,6%	0,8%	26,2%
	Co-authored publications	1,8%	2,4%	25,6%
	Out-licenses	1,2%	1,6%	25,6%
	In-licenses	1,2%	1,6%	25,6%
Social impact	New hiring in relation with INFN activities and specifically:			
	Temporary worker	11,9%	16,1%	26,2%
	Scholarship	3,6%	5,1%	30,4%
	Ph.D. students	2,4%	3,4%	30,4%
	Apprenticeship	3,0%	4,3%	30,4%
	Stage	3,6%	5,1%	30,4%
	New types of activities	11,9%	17,2%	31,0%
	Start-up	6,0%	8,5%	30,4%
	Spin-off	6,5%	9,9%	33,9%
	International collaboration	10,1%	15,7%	35,7%

Results (2/3)

“We **modified our existing products**, since the requests of INFN researchers have some peculiarities we want to fulfill. Once we have customized products, we also **sell them to other clients**. In a nutshell, **INFN pushed us to increase our range of products**”

“During the meetings with researchers, they explain to us the expected technical requirements of the technology to be delivered and this favored, from us, the **acquisition of technical knowledge**”

“Collaborating with INFN **improved our competencies of the productive processes of highly specialized technologies**. Without this collaboration, it would have been very difficult to improve such productive processes”

“Being a supplier of INFN has **improved our reputation for external and new clients**, but it is relevant also from an internal point of view. The fact that we serve INFN has a “**motivational**” **effect on employees**, that is to say that we are **more confident in the quality of our products** and in our competencies”

“At the beginning we didn't work for public research centres and **we didn't know anything about the market of research**. But, after having developed new products for INFN it was easier **to enter that market** and to satisfy the needs of other researchers by selling the products previously developed to meet the INFN technical requirements”



Results (3/3)

Dimension	Selected indirect effects	% of positive answer	% of positive answer excluding missing data	% of missing data (for each question)
Acquisition of technical knowledge	Incremental sales volume	45, 6%	75, 6%	39, 7%
	New products or services	20, 6%	50, 0%	58, 8%
	Acquisition of new clients	41, 2%	50, 0%	17, 6%
	Entry in new market	35, 3%	42, 9%	17, 6%
	Improvement in market share	27, 9%	33, 9%	17, 6%
	New collaborations-partnerships	47, 1%	54, 2%	13, 2%
Improvement in company image and reputation	Incremental sales volume	41, 0%	70, 8%	42, 2%
	Acquisition of new clients	39, 8%	45, 8%	13, 3%
	Entry in new market	33, 7%	39, 4%	14, 5%
	Improvement in market share	28, 9%	35, 3%	18, 1%
	New collaborations-partnerships	37, 3%	48, 4%	22, 9%



The Heritage Science field

- According to ICCROM(*) (2015), heritage science (HS) is becoming an «umbrella term», unifying **different interrelated applied science fields**
- HS as a melting pot of **scientists** (from different disciplines), **policy makers** and **practitioners** (public and private) interacting each other
- HS as an applied field aimed at producing practical **benefits** for better understanding, analysing and managing cultural heritage
- A wide variety of **skills, data, instruments** and **technologies** are therefore needed



(*) International Centre for the Study of Preservation and Restoration of Cultural Property

E-RIHS (1/2)



- The European Research Infrastructure for Heritage Science (E-RIHS) is a distributed RI designed to support research on heritage interpretation, preservation, documentation and management
- It entered ESFRI Roadmap(*) on 2016; it is under its preparatory phase and it is expected to become an ERIC (**) in 2023. After a ramp-up phase (2023-2025) it is expected to operate at full regime in 2026
- Main aims:
 - ✓ Facilitate access to a wide range of technologies, facilities, infrastructures and data
 - ✓ Create and shape a shared identity for the HS and the related scientific community
 - ✓ Facilitate and improve the availability and access of high quality services to the HS community

(*) <https://www.esfri.eu/esfri-roadmap>

(**) https://ec.europa.eu/info/research-and-innovation/strategy/strategy-2020-2024/our-digital-future/european-research-infrastructures/eric_en



E-RIHS (2/2)



■ 4 interrelated platforms:

- ARCHLAB – (archives) gives access to specialised knowledge and organized scientific information in datasets largely unpublished from archives of European museums, galleries and research institutions
- FIXLAB – (fixed facilities) gives access to large-scale and medium-scale facilities (particle accelerators and synchrotrons, neutron sources; non-transportable analytical instruments)
- MOLAB – (mobile facilities) offers access to mobile instrumentation for complex multi-technique
- DHLAB – (virtual facilities) gives access to scientific data concerning tangible heritage

■ Services provided:

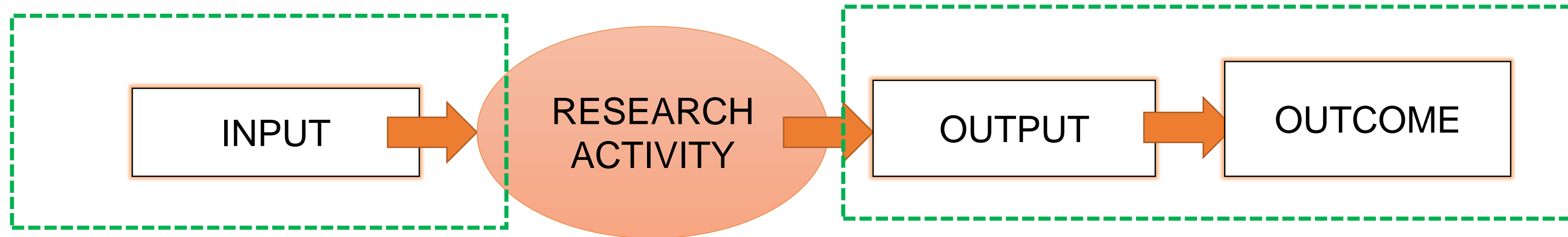
- Transnational Access (TNA) to physical facilities through three integrated platform (one or more access point)
- digital access to cultural heritage data
- education and training through the E-RIHS Academy (e.g. summer schools, conferences, training camps)
- Outreach activities

■ Governance structure:

- A central hub located in Florence, representing the unique access point to E-RIHS services and infrastructure provides specific services, e.g. training courses, events, conferences,
- A network of distributed national hubs, representing the E-RIHS Member States (e.g. France, Spain,



E-RIHS ex ante impact assessment



Research Design

- Ex ante Impact Assessment (IA) by discussing the expected direct and indirect benefits
- Methodology combines:
 - Cost Benefit Analysis (CBA) to quantify and forecast (in €) the impacts through specific economic concepts (e.g. willingness to pay, marginal cost of production, avoided cost) to potential users
 - Qualitative interviews to discuss the wider long-term impacts
- Source of evidence includes:
 - Desk research and literature review
 - Primary data, collected via survey to: 1) E-RIHS target users; 2) service providers; 3) national coordinators (192 valid questionnaires)
 - 20 face to face interviews with E-RIHS stakeholders and experts

CBA in a nutshell

- Economic Analysis aimed at «comparing» costs and benefits of a project or a RI
- It aims at quantifying, in monetary terms, both costs and benefits

- CBA Test:

- Net Present Value (NPV) > 0 , benefits $>$ costs
- Return rate of the project or the RI
- Ratio B/C

- Costs:

- Investment costs
- Operating costs (fixed and variable costs)

- Estimation is based on :
- E-RIHS Financial Statement
 - direct interviews
 - Cost of previous projects

- Benefits:

- Direct (i.e. use-benefits)
- Indirect (i.e. non-use benefits)

- Estimation is based on:
- demand analysis (800 users from 2026) and survey to users (to assess the willingness to pay)
 - direct interviews lead to the identification of indirect impact

E-RISH CBA: the cost side

- INVESTMENT COSTS (2017-2025)
 - Cost of previous project connected with E-RISH (IPERION CH and IPERION HS)
 - Cost of E-RISH preparatory phase
- OPERATING COSTS (2026-2057)
 - Fixed costs (e.g.):
 - central-hub (personnel and travel expenses)
 - digital infrastructure management and curation
 - Variable costs (e.g.):
 - Users travel and subsistence
 - Training, events, communication

E-RISH CBA: the direct benefit side (2026-2057)

TYPE OF IMPACT	DESCRIPTION	ESTIMATION (willingness to pay)
<i>Impact on science production</i>	through the coordinated access to multiple facilities and data, E-RIHS is expected to enhance the research performance in term of efficiency and quality	<ul style="list-style-type: none"> • Value of access, due to the coordinated platforms • Value of publications and citations • Value of scientific information (available through the E-RISH website)
<i>Impact on human capital development</i>	E-RISH Academy will deliver lecture and training events to scientists and practitioners from different disciplines, boosting cross-fertilization in heritage science.	<ul style="list-style-type: none"> • Value of training events delivered
<i>Dissemination and outreach</i>	E-RISH activities will promote the heritage science and its activities in understanding and preserving the cultural heritage beyond the scientific community	<ul style="list-style-type: none"> • Value of benefits generated through the web portal visitors • Value generated by using E-RIHS social networks

E-RISH CBA: the indirect benefit side

- **IMPACT on CULTURAL POLICIES:**

- as a global actor in the heritage science, E-RIHS ambition is to contribute to build a cultural identity at the national, european and international level

- **IMPACT on ACCESS to CULTURE and on CULTURAL TOURISM:**

- Outreach activities for the general public can enhance citizens' awareness on the heritage science role by disseminating non-technical knowledge and understanding of cultural assets

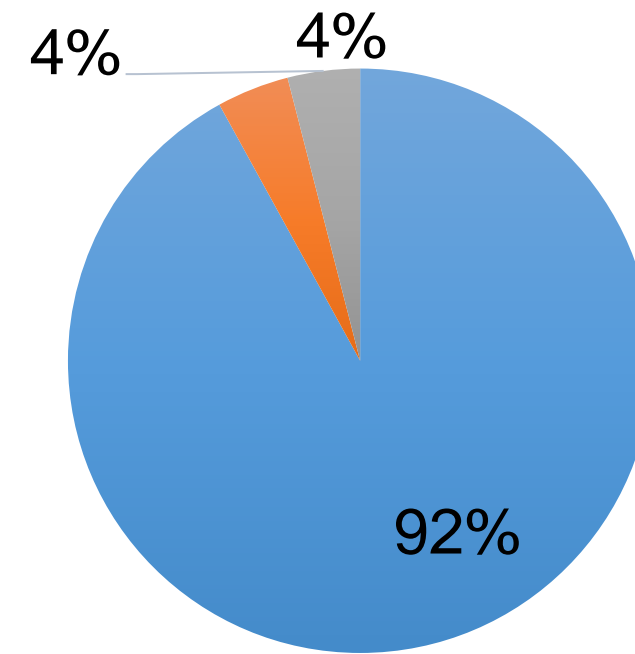


E-RISH CBA: total costs

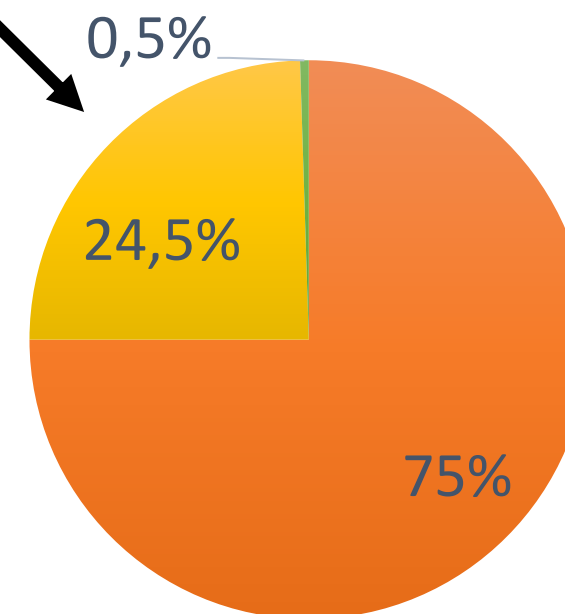
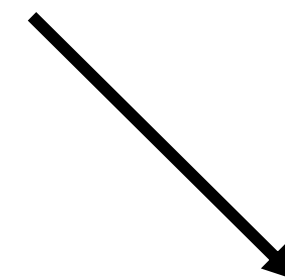
COST ITEM	DISCOUNTED VALUE (EUR 2017)
<i>Tot. Investment costs</i>	<i>20,675,839 €</i>
Tot. Fixed costs	24,299,470 €
Tot. Variable costs	9,105,351 €
In-kind contribution	6,116,571 €
<i>Tot. Operating costs</i>	<i>39, 521, 392</i>
TOT. COSTS	60,197,231 €

E-RISH CBA: total direct benefits

BENEFIT ITEM	DISCOUNTED VALUE (EUR 2017)
Science production	65,873,325 €
Access	49,225,764 €
Publications	16,301,935 €
Scientific information	315,625 €
Human Capital development	2,736,874 €
Value of training	2,736,874 €
Dissemination and outreach	2,940,936 €
E-RIHS ERIC web portal	2,682,913 €
Social networks	258,024 €
TOT. BENEFIT	71,551,135 €



■ Science production ■ Human capital development ■ Dissemination and outreach

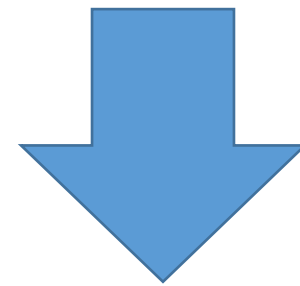


■ Access ■ Publications ■ Scientific information



E-RISH CBA: Final results

E-RIHS B/C ratio = 1.20



Benefits > Costs



To conclude

Big Science (and its application) as a peculiar, but powerful, context to generate socio-economic impact:

- Suppliers:

- Economic return, learning, innovation

- Researchers:

- publications and human capital development

- Society:

- Value of discovery, value of dissemination



References

- Bastianin, A., Castelnovo, P., Florio, M., & Giunta, A. (2021). Big science and innovation: gestation lag from procurement to patents for CERN suppliers. *The Journal of Technology Transfer*, 1-25
- Bramwell, A. and Wolfe, D.A. (2008), «Universities and regional economic development: the entrepreneurial university of Waterloo», *Research Policy*, 37: 1175-1187.
- Castelnovo, P. and Dal Molin, M., (2021), “The learning mechanisms through public procurement for innovation: The case of government-funded basic research organizations”, *Annals of Public and Cooperative Economics*, <https://doi.org/10.1111/apce.12311>
- Charles, D., (2006), “Universities as a key knowledge infrastructures in regional innovation systems”, *Innovation*, 19(1): 117-130.
- Compagnucci, L. and Spigarelli, F. (2020), «The Third Mission of university: a systematic literature review on potentials and constraints», *Technological Forecasting and Social Change*, 161:1-30.
- Dal Molin, M. and Previtali, E., (2019 forthcoming), “Basic research public procurement: the impact on supplier companies”, *Journal of Public Procurement*, 19(3): 224-251
- Degani, G., Levanon, D. and Gregory, Y.D., (2021), “Academic research, Higher Education and peripheral development: the case of Israel”, *Economie*, 9(3):121.
- Drucker, J. and Goldstein, H., (2007), “Assessing the regional economic development impacts of universities: a review of current approaches”, *International Regional Science Review*, 30(1): 20-46.
- Florio, M., (2021), “*La privatizzazione della conoscenza*”, La Terza eds, ISSBN: 978-88-581-4537-1.
- García Alvarez-Coque, J.M., Verdú, M. and Roig Tierno, H., (2021), “Life blow excellence: exploring the links between top-ranked universities and regional competitiveness”, *Studies in Higher Education*, 46(2): 369-384.
- Harrison, J. and Turok, I., (2017), “Universities, knowledge and regional development”, *Regional Studies*, 51(7): 977-981.
- Jongbloed, B., Enders, J. and Salerno, C., (2008), “Higher Education and its communities: interconnections, interdependencies and a research agenda”, *Higher Education*, 56: 303-324.
- Li-Yin, J., Sofka, W., Tuertscher, R., (2022), “Managing innovations ecosystems around Big Sciece organizations”, *Technovation*, <https://doi.org/10.1016/j.technovation.2022.102523>.
- Pinheiro, R., Normann, R. and Johnsen, H.C.G., (2016), “External engagement and the academic heartland: the case of a regionally-embedded university”, *Science and Public Policy*, 43(6): 787-797.
- Rådberg, K.K. and Löfsten, H., (2022), “Developing a knowledge ecosystem for large-scale research infrastructure”, *The Journal of Technology Tr* <https://doi.org/10.1007/s10961-022-09945-x>.
- Rossi, F. and Goglio, V., (2018), “Satellite university campuses and economic development in peripheral areas”, *Studies in Higher Education*, doi: <https://doi.org/10.1080/03075079.2018.1506917>.



Web references

- European Research Infrastructure for Heritage Science (E-RIHS)

<http://www.e-rihs.eu/>

- European Strategy Forum of Research Infrastructure (ESFRI)

<https://www.esfri.eu/>

- European Research Infrastructure Consortium (ERIC)

https://ec.europa.eu/info/research-and-innovation/strategy/strategy-2020-2024/our-digital-future/european-research-infrastructures/eric_en

- Research Infrastructures (Ris)

https://ec.europa.eu/info/research-and-innovation/funding/funding-opportunities/funding-programmes-and-open-calls/horizon-europe/research-infrastructures_en





GRAN SASSO
SCIENCE INSTITUTE

Grazie a tutti!
Thank you everyone!



Martina Dal Molin

martina.dalmolin@gssi.com

www.gssi.it

